

# AQUA's Whole System Flow Programme

# Value of AQuA's support

- Tailored, responsive programme support
- Expertise in whole system approaches and quality improvement methodology
- Knowledge and experience of bringing Lived Experience into programmes
- Perspective of a well-informed outsider
- Critical challenge to local stakeholders
- Enthusiastic, skilled facilitators
- Empowering participants through coproduction in Lived Experience

## **Programme structure**

- Creating space for the system to come together
- Understanding the current state of the system and its component parts
- Collecting and analysing data, including process mapping
- Gaining insight from Lived Experience
- Developing a joint high-level vision
- Identifying agreed potential solutions, informed by diagnosis activities
- Implementation, evaluation and learning

## **Delivered in two waves to date: starting in 2017** and 2018, both in the north west of England

## **Key Domains of Whole System Flow**



## The Double Diamond model



Time spent diagnosing the problem is equal to the time given to designing solutions





## Key evaluation findings

#### **Emerging evidence of improved flow in the** wave one systems

- Reduced time from referral to admission
- Shorter lengths of stay in intermediate care
- Reduction in GP appointments
- Reduction in outpatient attendances
- More timely escalation of delays

#### **Culture changes as a foundation for ongoing** initiatives, future understanding of the system and development of new solutions

- Improved interpersonal, team and organisational relationships
- Greater information sharing
- More integrated working
- Appreciation of Lived Experience
- Sense of empowerment among staff

## Lived Experience is hugely valuable

- Generated a mandate for change
- Provided insight into problems with flow and potential solutions
- Systems developing their use of Lived Experience more widely

### A legacy of knowledge and expertise in how to improve system flow and how to implement and test changes

• Application of Whole System Flow method elsewhere in Trusts

#### The programme has generated a tested, replicable model for addressing problems with flow